# Appendix Table 4

Exploration of magâsid al-sharî'ah values in Islamic Banking

n	Exploration of magasia arshan c		
Preservation Concept (core category)	Definition	Reflection (code)	Dimension (category)
<u> </u>	Sharia values are the basis for the character, faith, and manners of all personnel in the company and become the company culture	Role model for the implementation of character, faith, and manners by sharia values	Education
	Institutional compliance with sharia principles	Written guidelines for sharia compliance	
	Institutional compliance with the rules that bind all elements in the institution  Company rules based on sharia principles		Governance
Religion (ḥifz aldîn)	Company vision and mission under sharia principles	Statement of vision and mission under sharia principles	Communication
(n.j.z arain)	Collecting and distributing waqf to strengthen the preservation of Muslim religion within the company	Distribution of waqf to build or renovate worship facilities Distribution of Zakat to fulfill individual worship of the less fortunate	Ziswaf
	Directions for mobilizing operational activities and ensuring compliance with sharia principles in every aspect of the company's activities	Sharia compliance audit	Governance
	Maintaining the spirituality of personnel: freedom to practice religion, have a madhab and obtain independence, justice, education, and intellectual property rights	A conducive environment for practicing religion	Islamic environment
	Maintain physical personnel: healthy life, fulfilled primary needs, protection for orphans, underprivileged, disabled, and the elderly	Fair, just, and appropriate remuneration for the work done.	Rewards
Life	Halal products and their derivatives must be considered by Islamic banks, including projects that do not endanger the community and the environment	Eco-friendly project Environmental responsibility	Environmental responsibility
(ḥifz alnafs)	Encouraging the development of SMEs and creating new jobs	MSME Financing Low-cost financing Creating new job opportunities	MSME Financing
	Making policies related to maintaining the safety of employees' lives and guaranteeing work and physical and spiritual health of employees	Occupational health and safety policy	Occupational Health and Safety
	Building the character and quality of human resources	Employee character and personality development program	Education and training
	Preventing fraud from the employee side	Integrity facts for employees	Integrity

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Preservation Concept (core category)	Definition	Reflection (code)	Dimension (category)
	Caring for the poor in the company environment	Infâq program <i>D</i> uafa program	Environmental responsibility
	Protecting the minds and intellects of company personnel from damage	Prohibition of smoking and consuming alcohol and mind-destroying media	Occupational Health and Safety
		Employee education, training, and professional	Education and training
	Providing HR by the field of work and improving HR competencies	development programs	Award for creative work
Intellect	Provision of the best technology to support company operations under sharia principles	Continuous improvement in IT aspects Mobile banking	Information Technology
(ḥifz ʻal-aql)	Performing innovation sustainably	Research and innovation on products and services	Research and innovation
	Providing scholarships for orphans and underprivileged children	Educational scholarships and grants	Education
	Multi-service financing for customers who are sending their children to school	Financing for school needs for customers	Education
	Increasing the understanding of stakeholders and the public about the	Annual reports of publications, exhibitions, and	Education
	existence of Islamic banking	socialization to the public	Socialization
	Paying attention to personnel in the company and their families as a unit	Family health benefits Child education allowance Family gathering program Caring programs for elderly children and parents	Life balance
	Determine real working hours for employees	Calculation of employee hours	Life balance
Lineage (ḥifz al·nasl)	Maintaining the continuity and sustainability of the company (going concern) as well as maintaining product quality, product continuity, and reasonable prices to survive and be accepted by the community	Company management by applicable rules and sharia principles	Governance
	Protecting the community, especially small traders, from the snares of moneylenders	Distribution of <i>Qaṇd</i> funds	Qard
	Fair distribution of profits to stakeholders	Distribution and redistribution of company profits to stakeholders	Justice
	Improvement of social and environmental conditions affected by	Social- and environmental-related activities	Environmental

#### Is It Fair to Assess the Performance of...

Preservation Concept (core category)	Definition	Reflection (code)	Dimension (category)
	company activities		responsibility
	Maintaining the honor and image of the company	Carrying out good governance within the company Company culture	Company culture
	Property protection through policies and strategies to maintain the company's economic wealth		Business wealth
Property (ḥifz al-mâl)		Making policies and strategies for the protection and management of wealth	Increase in wealth
		management of wealth	Wealth management
	Ensuring that there are no problems in developing and maximizing the economic potential	Dealing with bad financing	Wealth management
	Managing owner's (shareholder) and third party's (customer) funds into halal projects	Managing shareholder's funds according to the type of partnership	Third-party funds Short-term partnership Long-term partnership Self-owned wealth
	Generating sustainable profits from wealth management	Financial performance Profit Financing growth Company efficiency level	Business profit Business growth Efficiency Capital gain
	Improving the welfare of the people and reducing differences in socio- economics	Collecting and distributing Zakat and infaq	Ziswaf
	Providing good service and treatment for customers and being fair to customers	Excellent service for customers	Excellent service

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Table 6. Sharia Integrated Performance Measurement (SIPM) Model Framework

Component		ia integrated i eriormance Meast	Wilder   Wilder   Wilder				
(Preservation	Dimension	Element	Ratio/Indicator	Reference			
Objective)							
Commercial Performance							
	Business Wealth	Total Assets	Total Asset Classes	The authors' proposal, referring to POJK No.6/POJK.03/2016			
	Wealth Increase	Return on Assets	Profit/Total Assets (ROA)	RGEC; Asutay & Harningtyas (2015); Huaefi & Noordin (2019)			
Assets, Liability,	Wealth Management	Financing	Total Financing/Total Assets (FDR)	RGEC; Prasetyo (2019)			
Equity (Preservation of		Non-performing Financing	Bad Financing/Total Financing (NPF)	ROLC; Hasetyo (2019)			
Property)	Third-party Financing	Third-party Financing	Third-party Financing/Total Liability (TPFL)	Ardianto & Firmansyah (2019)			
	Short-term Partnership	Low-cost Fund	(Current Accounts+Savings)/TPF (LCF)	The authors' proposal			
	Long-term Partnership	Long-term Fund	(Deposits+Sukuk)/TPF (LTF)	The authors' proposal			
	Self-owned Wealth	Capital	Core Capital/Liability (CCL)	Ardianto & Firmansyah (2019)			
	Rewards	Salary and Allowances	Salary and Allowance Scale	Asutay & Harningtyas (2015); Prasetyo (2019);			
	Islamic environment	Real Working Hours	Average real working hours of employees	The authors' proposal, referring to UU Ciptaker No.11/2020			
Human Resources		Family health benefits, children's education allowances, and child and elderly care	Family and child allowance scale	The authors' proposal, referring to PP No.7/1977			
(Preservation of Life, Preservation of Intellect, Preservation			Family Gathering	Bedoui & Mansour (2015)			
of Lineage)	Islamic environment	Islamic environment	Congregational prayers, studies, religious facilities, leave permit	Bedoui & Mansour (2015)			
	Occupational Health and Safety	Occupational Health and Safety	Occupational Health and Safety Insurance	The authors' proposal			
		Job Guarantee	Workplace Facilities	The authors' proposal			
	Award for Creative Work	Employee incentives related to work	Number of Employee Incentives	Bedoui & Mansour (2015); Asutay			

Component (Preservation Objective)	Dimension	Element	Ratio/Indicator	Reference
		performance	(EI)	& Harningtyas (2015)
	Education and Training	Personality and Leadership Development	Education and training costs/ Total HR costs	Asutay & Harningtyas (2015); Hudaefi & Noordin (2019); Mohammed & Taib (2015); Prasetyo (2019)
	Integrity	Employee Integrity	Integrity SOP  Number of annual audits	The authors' proposal, referring to POJK No.1/POJK.03/2019
		Employee Ethics	Employee Ethics SOP	The authors' proposal
F: 1	Business Profit	Profitability	Operating Income/Average Earning Assets (NOM)	RGEC
Financial Performance	Business Growth	Business Wealth Growth	Asset Growth (AG)	RGEC
(Preservation of Property)	Efficiency	Efficiency	Operating Expenses/Operating Income (OEOI)	RGEC; Asutay & Harningtyas (2015); Hudaefi & Noordin (2019)
1 toperty)	Capital Gain	Profit from Capital	Profit/Equity (ROE)	RGEC, Asutay & Harningtyas (2015); Hudaefi & Noordin (2019)
Customer (Preservation of	Excellent service	Excellent service	Number of customer complaints/year Customer Loyalty Index (CLI)	The authors' proposal
Property, Preservation	Justice	Fair Treatment	Funds with special ratio/TPF (SR)	The authors' proposal
of Lineage)		Deviden Pemegang Saham	Shareholder Profit Sharing/Total Revenue (SPS)	Asutay & Harningtyas (2015)
Governance	Governance	GCG Compliance	GCG Compliance SOP	Asutay & Harningytas (2015); referring to SE OJK No.14/SEOJK.03/2017
(Preservation of		Management Compliance	Management Compliance SOP	
Religion)		Business Compliance Sharia Compliance	Business Compliance SOP Sharia Compliance SOP	
		Social Performance	Sharia Compilance SOP	
ZISWAF (Preservation of	ZIS	ZIS Collection ZIS Distribution	ZIS Growth/Year (ZISG) ZIS Distribution SOP	Asutay & Harningtyas (2015)
Property, Preservation of Life, Preservation of Religion)	Waqf	Waqf Collection Waqf Management	Waqf Growth/Year (WAFG) Waqf Management SOP	The authors' proposal
Education	Education	Education Scholarships and Grants	Annual Growth of Scholarship	The authors' proposal

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Component (Preservation Objective)	Dimension	Element	Ratio/Indicator	Reference
(Preservation of			Recipients (AGSR)	
Intellect)			Growth Distributed Scholarship Funds (GDSF)	Asutay & Harningtyas (2015); Hudaefi & Noordin (2019); Mohammed & Taib (2015)
		Multi-service Financing for education	Multi-service Financing/Total Financing (PMJ)	The authors' proposal
Qard			Annual Growth of Qard (AGQ)	Asutay & Harningtyas (2015)
(Preservation of Lineage)	Qard	Qard and Donation	Annual Growth of <i>Qard</i> Recipients (AGQR)	The authors' proposal
		Islamic Macroeconomic Perform	mance	
Financing in the MSME sector	MSME Financing	MSME Financing	MSME Financing/Total Financing (MSMEF)	The authors' proposal
(Preservation of Life)			MSME Financing Growth (MSMEFG)	The authors' proposal
Education,	Education	Corporate Culture	Role Model	The authors' proposal
Communication, and Socialization		Published Annual Report	Publication Fee	The authors' proposal, referring to POJK No. 6/POJK.03/2015
(Preservation of Religion, Preservation	Communication	Vision and mission	SOP for Disclosure of Vision and Mission	Asutay & Harningtyas (2015)
of Intellect)	Sosialization	Sosialization	Cost of socialization and public education/year (CSPE)	Asutay & Harningtyas (2015); Mohammed & Taib (2015); Hudaefi & Noordin (2019)
Innovation and	Information Technology	Information Technology	Increase in IT spending/year (ITS)	The authors' proposal
Technology (Preservation of Intellect)	Research and Innovation	Research and Innovation	Increase in Research spending/year (RS)	The authors' proposal
Preservation of Environment (Preservation of Life, Preservation of Lineage)	Environmental Responsibility	Environmental Responsibility	CSR for the Environment/Total CSR (CSRE)	Prasetyo (2019); Asutay & Harningtyas (2015)